

Canada Pension Plan Investment Board Announces Senior Executive Appointments and Establishes Real Assets Investment Department

Toronto, Ontario (September 12, 2016): Today, Mark Machin, President & CEO of Canada Pension Plan Investment Board (CPPIB) announced the following appointments:

- Graeme Eadie is appointed Senior Managing Director & Global Head of Real Assets, a new
 investment department that brings together the Real Estate Investments department with our
 existing Infrastructure and Agriculture groups. This change will create a better alignment with our
 Strategic Portfolio. Mr. Eadie has been with CPPIB since 2005, and was most recently Senior
 Managing Director & Global Head of Real Estate Investments.
- Shane Feeney is appointed Senior Managing Director & Global Head of Private Investments. Mr. Feeney will also join CPPIB's Senior Management Team. In this role, Mr. Feeney will be responsible for CPPIB's private investment activities and will report to Mark Machin. Mr. Feeney was most recently Managing Director, Head of Direct Private Equity for CPPIB. He joined CPPIB in 2010 and has 18 years of private equity experience. Before joining CPPIB, he was a partner and founding member of Hermes Fund Managers Limited's direct private equity business. He had also previously been an Associate Director with Morgan Grenfell Private Equity in London.
- Ryan Selwood is appointed Managing Director, Head of Direct Private Equity, and will be responsible
 for overseeing co-sponsorships and other direct private equity transactions. Mr. Selwood was most
 recently a Managing Director in the Direct Private Equity group and lead for CPPIB's financial
 institutions investing initiative. Mr. Selwood previously led CPPIB's direct private equity activities in
 Europe. Prior to joining CPPIB in 2006, Mr. Selwood was a Vice-President at Merrill Lynch & Co. in
 the Financial Institutions Group in the Investment Banking Division in New York.

Mr. Eadie, Mr. Feeney and Mr. Selwood will transition into their new roles effective immediately.

Mr. Machin also announced today that Mark Jenkins will be leaving CPPIB on September 16 to assume a senior leadership role at The Carlyle Group. Mr. Jenkins joined CPPIB in 2008 and was most recently Senior Managing Director & Global Head of Private Investments.

"These appointments demonstrate the deep bench strength and investment expertise we have developed at CPPIB. Graeme, Shane and Ryan have been instrumental in a number of our major transactions and will no doubt continue to provide superb leadership in their new roles," said Mr. Machin. "I would also like to thank Mark for his strong leadership and many contributions to CPPIB's success."

The Private Investments department will continue to invest in a wide range of private equity and credit assets, and will comprise four groups: Direct Private Equity, Natural Resources, Principal Credit Investments and Portfolio Value Creation.

About Canada Pension Plan Investment Board

Canada Pension Plan Investment Board (CPPIB) is a professional investment management organization that invests the funds not needed by the Canada Pension Plan (CPP) to pay current benefits on behalf of 19 million contributors and beneficiaries. In order to build a diversified portfolio of CPP assets, CPPIB invests in public equities, private equities, real estate, infrastructure and fixed income instruments. Headquartered in Toronto, with offices in Hong Kong, London, Luxembourg, Mumbai, New York City and São Paulo, CPPIB is governed and managed independently of the Canada Pension Plan and at arm's length from governments. At June 30, 2016, the CPP Fund totalled \$287.3 billion. For more information about CPPIB, please visit www.cppib.com or follow us on LinkedIn or Twitter.

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