CPP Investments Debt Issuance Program

CPP nvestments

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Overview

- Canada Pension Plan Investment Board (CPP Investments) is a Canadian federal Crown corporation whose legislated mandate is to invest the net contributions of the Canada Pension Plan (CPP).
- All Canadian employers, employees, and self-employed persons, except those in the Province of Quebec, make mandatory contributions to the CPP.
- The funds of the CPP invested by CPP Investments are fully segregated from all government accounts.
- Current net assets of C\$575 billion¹ are projected to grow to C\$3.6 trillion² by 2050.

S&P GlobalRatings

AAA

Moody's

Aaa

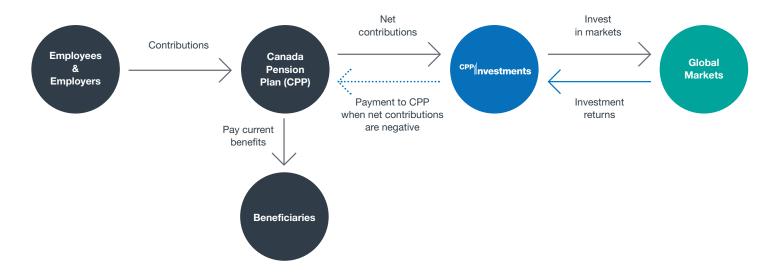


AAA

C\$575 billion represents actual total Fund net assets as at June 30, 2023, CPP Investments Q1 Fiscal 2024 Results.

² C\$3.6 trillion represents projected total Fund net assets from the 31st Actuarial Report on the Canada Pension Plan at the legislated contribution rates.

Relationship Between Canada Pension Plan and CPP Investments

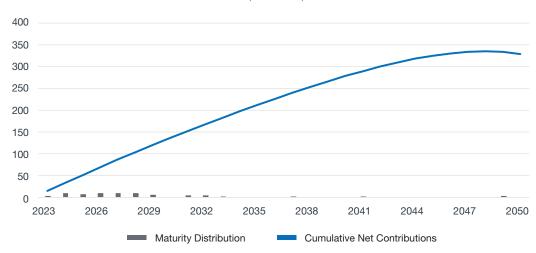


Note that the above graphic is a simplified representation of the relationship between CPP and CPP Investments

Cumulative Net CPP Contributions

CPP Investments Bond Maturities vs. Cumulative Net Contributions

(C\$ Billions)



Maturities between 2049 and 2071 are summed and represented as a single data point in 2049.

CPP Investments Credit Highlights

MINIMUM ASSETS HELD

Under the statutory framework

"Any amounts standing to the credit of the Canada Pension Plan Account that exceed the immediate obligations of that Account shall be transferred to the Investment Board" (Canada Pension Plan, s. 108.1(1)), ensuring CPP contributions are legally mandated to go to CPP Investments

Additionally

"No payment shall be made out of the Consolidated Revenue Fund under (Canada Pension Plan, s. 108) in excess of the total of:

- a) The amount of the balance to the credit of the Canada Pension Plan Account, and
- b) The fair market value of the assets of the Investment Board less its liabilities" (Canada Pension Plan, s. 108(4))

Accordingly, under the statutory framework, only assets having a fair market value in excess of CPP Investments' liabilities are available to the Government of Canada to satisfy its obligations under the CPP.

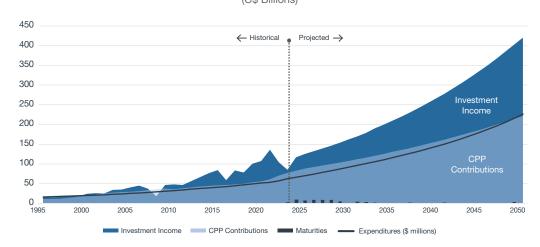
TRIENNIAL REVIEW

- The Chief Actuary of Canada, an independent official within the
 Office of the Superintendent of Financial Institutions, prepares
 a report every three years setting out the results of an actuarial
 examination of the Canada Pension Plan based on the state of
 the Canada Pension Plan Account and the investments of
 CPP Investments, including the minimum contribution rates required
 to sustain the Canada Pension Plan. (Canada Pension Plan, s. 115)
- Based on the review of the financial state of the Canada Pension
 Plan conducted by the Office of the Chief Actuary, CPP Investments'
 stewards the federal and provincial finance ministers may make
 recommendations as to whether contribution rates should be
 changed to support the sustainability of the CPP. The Insufficient
 Rates Provisions (in the case of the base CPP) and the Financial
 Sustainability Provisions (in the case of the additional CPP) would
 be automatically invoked if necessary to support the sustainability
 of the CPP.
- In December 2022, the Office of the Chief Actuary reaffirmed through its latest triennial review that the CPP – both the base and additional portions – remains sustainable at the current legislated contribution rates throughout the 75-year period of the report, based on actuarially accepted assumptions.

Revenues & Expenditures of the Fund

Net contributions and projected investment returns are projected to continue to materially exceed expenditures.

CPP Investments' Revenues and Expenditures vs. Bond Maturities (C\$ Billions)



Projected Investment Income & Projected CPP Contributions from 31st Actuarial Report on the Canada Pension Plan at the legislated contribution rates. Maturities between 2049 and 2071 are summed and represented as a single data point in 2049.

Amending Formula

Parliament cannot amend the Canada Pension Plan Investment Board Act (CPPIB Act), or pass any other laws which directly or indirectly alter the CPPIB Act, without approval "of at least two thirds of the included provinces, having in the aggregate not less than two thirds of the population of all of the included provinces."

(Canada Pension Plan, s. 114(4))

- This is the cornerstone of CPP Investments' legislative framework.
- Changing the legislation governing CPP Investments requires
 the cooperation of the stewards the federal and provincial
 finance ministers who oversee the CPP. This process is more
 onerous than the constitutional amending formula and
 requires agreement among the federal government and
 two-thirds of the provinces representing two-thirds of the
 population.
- "No Act relating to the insolvency or winding-up of any corporation applies to the Board and in no case shall the affairs of the Board be wound up unless Parliament so provides." (Canada Pension Plan, s. 55)
- The certainty around its legislative framework enables CPP Investments to invest for the long term.

Projected Assets of CPP Fund

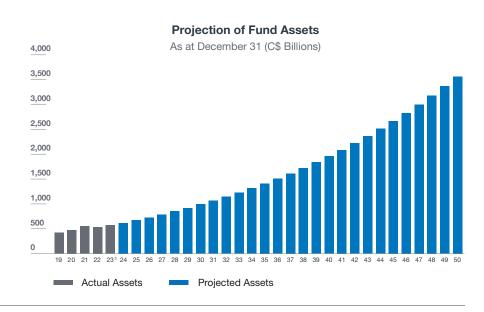
The chart below illustrates the combined projections of assets from the Chief Actuary's 31st Report, which considers future changes in demographics, the economy and investment environments. The Fund has two sources of growth: net contributions from CPP participants and net income earned from investments.

Current Net Assets of

C\$575 billion¹

are projected to grow to

C\$3.6 trillion²



¹ C\$575 billion represents actual total Fund net assets as at June 30, 2023, CPP Investments Q1 Fiscal 2024 Results.

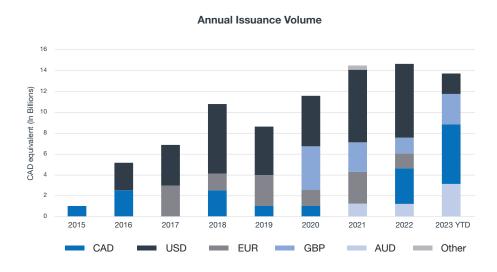
² C\$3.6 trillion represents projected total Fund net assets from the 31st Actuarial Report on the Canada Pension Plan at the legislated contribution rates.

³ Represents actual total net assets as at March 31, 2023.



Global Debt Issuance Programme

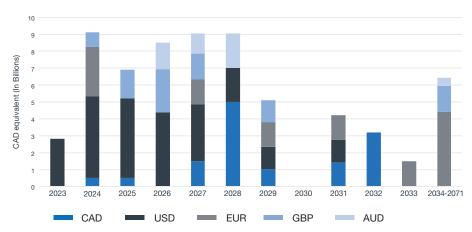
- CPP Investments has been an issuer in the debt markets since 2015, issuing 66 bonds totaling ~C\$86 billion (based on FX rate on issue date)
- Issuance volumes have grown materially since 2015, and are projected to continue to grow with the growth of the Fund
- CPP Investments is the largest Canadian issuer in foreign markets



Core Currencies

CPP Investments offers a C\$75 billion multi-currency programme focused on building liquid benchmarks in five core currencies: AUD, CAD, EUR, GBP, and USD.

Current CPP Investments Outstanding by Currency/Term

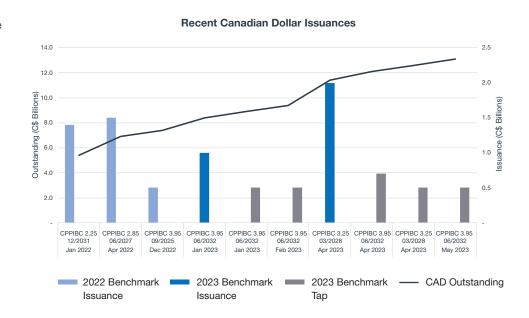


Distribution by Investor Type 6% 14% 30% 32% 18% Asset Manager Pension/ Insurance Bank Treasury/Private Bank Other Central Bank/Official Institution Issuance Breakdown by Currency Since Inception (C\$ Billions) 0.3% 6.1% Other 13.2% 19.6% 45.6% 15.2%

USD EUR GBP AUD Other

Canadian Dollar Issuance Programme

- The growth in Canadian Dollar issuance demonstrates CPP Investments' commitment to the market
- CPP Investments intends to source at least one-third of its issuance programme in CAD, with a focus on building large, liquid benchmarks
- The current five- and ten-year benchmarks are 3.25% 03/2028 and 3.95% 06/2032 with final target benchmark size of C\$3-4 billion each





Key Milestones

2006

Carbon Disclosure Project signatory



Founding signatory of U.N. Principles for Responsible Investing



2011

Responsible Investing Committee formed

2014

Responsible Investing group renamed Sustainable Investina, reflectina our view that ESG factors are fundamental to enhance long-term returns

2017

Formed cross-functional Climate Change Working Group

One of two global pension fund managers that are members of the Task Force on Climate-related Financial Disclosures (TCFD) which released its recommendations at the G20 Summit



Introduced our gender diversity voting practices in Canada

2019

Introduced our global gender diversity voting practices

Head of Sustainable Investing became member of SASB's Investor Advisory Group



SASB STANDARDS Now part of IFRS Foundation

Launched two new strategies:

- . Innovation, Technology and Services (ITS) with a mandate to seek early stage investments aligned to the energy evolution
- Climate Change Opportunities to identify companies responding to physical changes in our environment; regulatory and technological changes; and evolving consumer preferences

2021

Appointed inaugural Chief Sustainability

Launched new Sustainable Energies Group

Introduced Climate Change Voting Policy

Founding member of the ESG Data Convergence Initiative, a group of leading global private equity GPs and LPs to create a standardized set of metrics for tracking portfolio companies' ESG progress



Introduced new decarbonization investment approach and Abatement Capacity Assessment Framework



2012

Inaugural Head of Responsible Investina

appointed

2008 Issued first Responsible Investing Report. Climate change highlighted as a focus area of engagement with portfolio companies

2016

Co-founded FCLTGlobal, research and tools to drive long-term value communities

a non-profit organization that develops actionable creation for savers and

* FCLTGLOBAL

2018

First pension fund to issue areen bond

Started implementing the TCFD's recommendation

Member of the Investor Leadership Network (ILN) created during Canada's G7 presidency to promote collaboration between large investors on sustainability and long-term growth



2020

Signed BlackNorth Initiative's CEO Pledge committing to specific actions and targets designed to remove barriers and dismantle systemic anti-Black racism in the workplace _ck*o.



Our President and CFO is named 2020. Catalyst Honours Champion for leading a workplace that advances women into leadership positions and champions gender equity

CATALYST



Committed our portfolio and operations to being net zero of greenhouse gas emissions across all scopes by 2050

Head of Sustainable Investing appointed Chair of SASB's Investor Advisory Group1



Updated our Maintaining Effective Boards Policy to indicate that we will vote against the re-election of a director who underperforms or contributes to a material environmental, social or governance failure. and we may also vote against the most appropriate incumbent director for failing to promptly remove that director from the board

Became a member of the Delivery Group for the UK's Transition Plan Taskforce



¹ The SASB Standards Investor Advisory Group will transition to become the ISSB Investor Advisory Group (IIAG) in late 2022. Richard Manley, Managing Director, Head of Sustainable Investing, Global Leadership Team, will serve as Chair of the IIAG following this transition.

Investing in the Path to Net Zero

We have committed to achieving net-zero greenhouse gas (GHG) emissions across the Fund and our operations by 2050

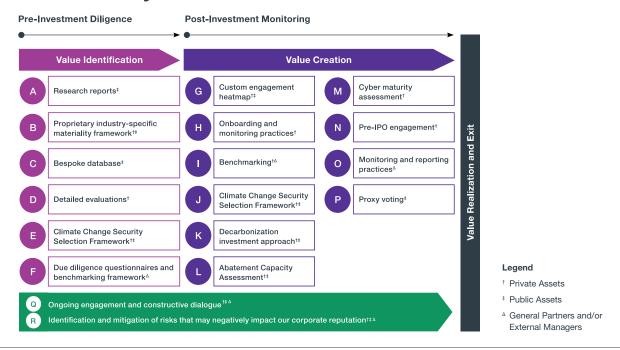
Actions include:

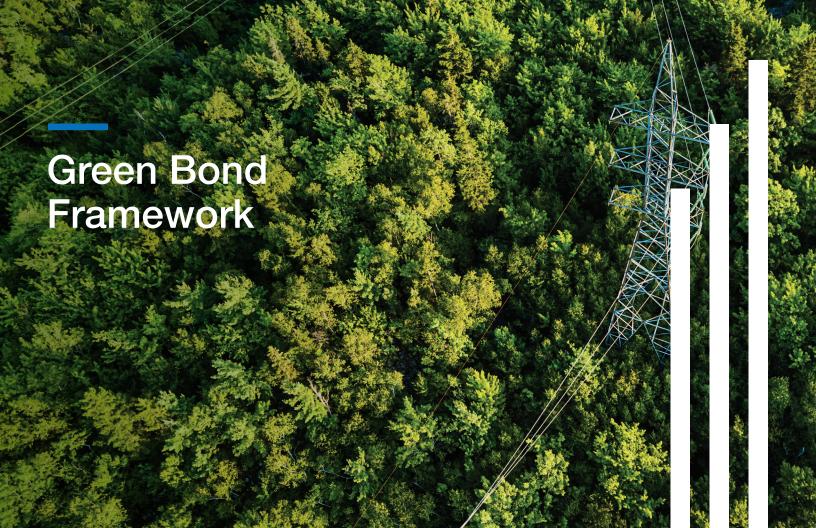
- Continuing to invest and exert our influence in the whole economy transition as active investors, rather than through blanket divestment
- Maintaining carbon neutrality for our internal operations (Scope 1, 2 and 3 business travel)¹, from fiscal 2023 onward
- Continuing to increase our green and transition asset portfolio from \$79 billion at end of fiscal 2023 to at least \$130 billion by 2030
- Scaling our decarbonization investment approach that seeks attractive returns enabling emissions reduction and business information in high-emitting sectors

OUR CLIMATE CHANGE PRINCIPLES PRINCIPLE 1: Invest for a whole economy transition required by climate change **PRINCIPLE 2:** Evolve our strategy as transition pathways emerge and global standards for decarbonization materialize PRINCIPLE 3: Exert influence to create value and mitigate risk PRINCIPLE 4: Support a responsible transition based on our investment beliefs and expertise PRINCIPLE 5: Report on our actions, their impacts and our portfolio emissions © 2023, Canada Pension Plan Investment Board, All rights reserved

Scope 1 refers to direct GHG emissions from an organization's owned and controlled sources. Scope 2 refers to indirect emissions from the generation of purchased energy. Scope 3 refers to all indirect emissions (not included in Scope 2) that occur in the value chain of the reporting company, including both upstream and downstream emissions.

Embedding Sustainability-related Considerations into the Investment Life Cycle





CPP Investments Green Bond Framework

Developed in accordance with the Green Bond Principles as set out by the International Capital Markets Association with a Second Opinion provided by CICERO

Used to Finance or Re-Finance Eligible Investments

New and existing assets may qualify. Eligible assets will have a two-year lookback period from issuance date. An amount equal to net proceeds raised through a green bond issuance will be notionally allocated within one year of issuance. Eligible use of proceeds excludes direct investments in fossil fuel infrastructure.

Eligible Investments

- Renewable Energy
- Low Carbon / Clean Transportation
- Green Buildings
- Energy Efficiency

Eligible Investments may not be evaluated against the broader sustainability strategy as described in the first section of the Green Bond Framework and throughout this presentation. CPP Investments will exercise its judgment and sole discretion in determining the Eligible Investments. Investors should read the Green Bond Framework and the Programme Offering Memorandum in their entirety.

Transparency & Reporting

CPP Investments will report annually on notional allocation of proceeds and associated impact, where feasible, for the preceding 12 months per green bond issued until an amount equal to the net proceeds of the green bond issuance has been notionally allocated. An external verification of the notional allocation of net proceeds and, where feasible, impact metrics, will be carried out by an independent, qualified third-party on an annual basis until all net proceeds have been notionally allocated.



°CICERO
Shades of
Green

SHADES OF GREEN



°CICERO

Dark Green

GOVERNANCE ASSESSMENT

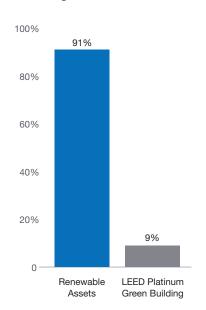


GREEN BOND PRINCIPLES

Based on this review, this framework is found in alignment with the principles.

Green Bond Assets

Percentage of Total Green Assets



Investment amounts are as of March 31, 2023



The North American portfolio includes 14 long-term fully contracted operating wind and solar assets with a 1.3GW capacity.

CPP Investments acquired 49% of Enbridge's interest in select North American onshore renewable power assets and two German offshore wind projects.

Date of investment: 2018 Investment: C\$2.25B



A joint venture between Enbridge Inc. and CPP Investments with the objective of investing in and managing offshore wind projects in Europe.

Date of investment: 2019 Investment: C\$1.1B+



Leading U.S.-based renewable energy company with 3.4GW of wind and solar projects.

Date of investment: 2020 Investment: US\$2.6B

octopusenergy

A global energy tech pioneer, launched in 2016 that focuses on customer driven and affordable green energy.

Date of investment: 2021 Investment: GBP 211M



Richmond-Adelaide Centre is an office complex in the heart of Toronto's downtown core. EY Tower, the newest addition completed in 2017, was built to LEED Platinum specifications.

Date of investment: 2016 Investment: C\$650M



Performance – Fiscal 2023

Our active investing strategy and innovative approach to portfolio management enable our commitment to deliver the performance levels needed to keep the CPP financially sustainable over many generations.

Fiscal 2023 **Net Income**

(after all expenses)

Cumulative Net Income for 10-Year Period

(after all expenses)

10-Year Annualized Rate of Return

(net nominal)

Fiscal 2023 Rate of Return (net nominal)

1.3%

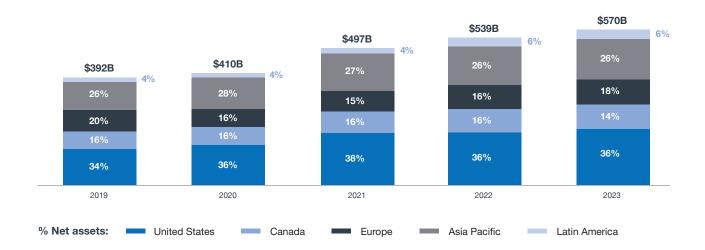
5-Year Annualized Rate of Return (net nominal)

7.9%

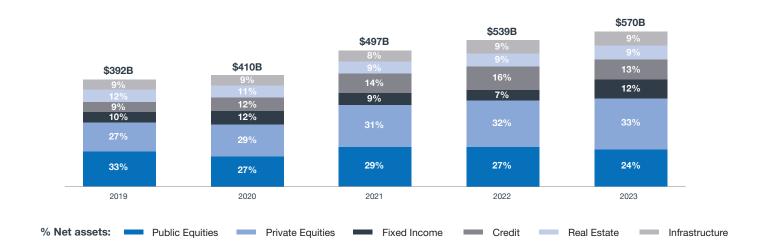
As at March 31, 2023 - CPP Investments Fiscal 2023 Results



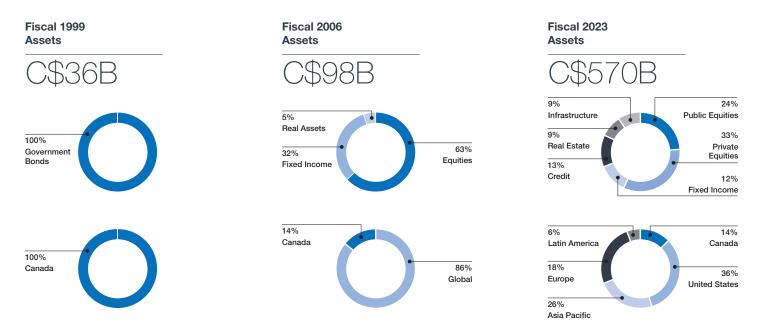
Five-Year Historical Fund Composition by Geography



Five-Year Historical Fund Composition by Asset Class



As Assets Scale, Investment Strategies Have Evolved

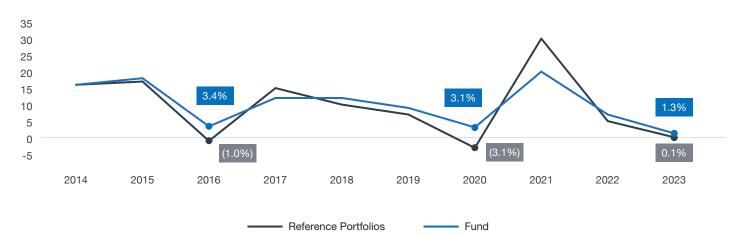


Fiscal 2023 Fixed Income exposure of 12% represents a figure net of fixed income liabilities. Total Fixed Income (gross) exposure was C\$179.5B.

Delivering Long-Term Returns

Resiliency of the Fund During Historical Market Downturns

(1-year Fiscal, % returns)





Key Links*

Performance and Sustainability

Financial Highlights: www.cppinvestments.com/the-fund/our-performance

Quarterly and Annual Results: www.cppinvestments.com/the-fund/our-performance/financial-results

Actuary and Special Exam Reports: www.cppinvestments.com/the-fund/our-performance/actuary-special-exam-reports

Sustainability of the CPP: www.cppinvestments.com/the-fund/our-performance

Chief Actuary Reports: www.osfi-bsif.gc.ca/Eng/oca-bac/ar-ra/cpp-rpc/Pages/default.aspx

Legislation and Regulations

Canada Pension Plan: laws-lois.justice.gc.ca/eng/acts/c-8/index.html

 $Canada\ Pension\ Plan\ Regulations: \underline{laws-lois.justice.gc.ca/eng/regulations/C.R.C.,\ c.\ 385/index.html}$

Canada Pension Plan Investment Board Act: laws-lois.justice.gc.ca/eng/acts/c-8.3/index.html

Canada Pension Plan Investment Board Regulations: laws-lois.justice.gc.ca/eng/regulations/sor-99-190/page-1.html

Governance

Independence: www.cppinvestments.com/about-us/governance/independence Accountability: www.cppinvestments.com/about-us/governance/accountability

Board of Directors: www.cppinvestments.com/about-us/governance/board-of-directors

Policies: www.cppinvestments.com/about-us/governance/policy

Green

Green Bond Framework: www.cppinvestments.com/wp-content/uploads/2022/06/Green-Bond-Framework-22June2022.pdf

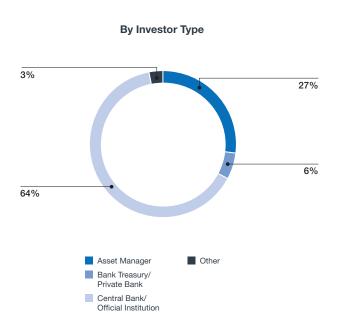
Cicero Second Opinion: www.cppinvestments.com/wp-content/uploads/2022/06/CICERO-Green-SPO-CPP-Investments-22June2022.pdf
2022 Report on Sustainable Investing: <a href="https://www.cppinvestments.com/wp-content/uploads/2022/09/2022-Report-on-Sustainable-Investing-uploads/2022/09/2022

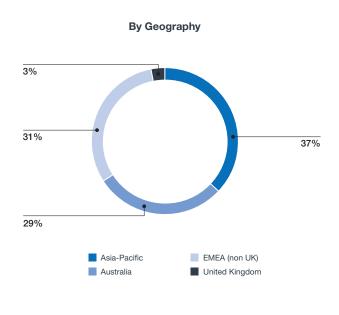
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Net Zero Commitment: www.cppinvestments.com/the-fund/sustainable-investing#net-zero

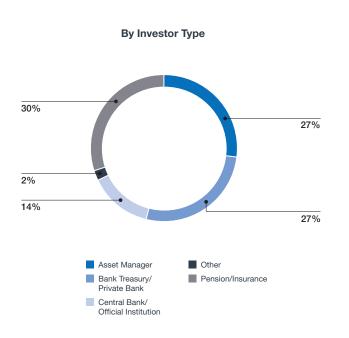
^{*} These links are provided as information only and are not incorporated by reference in this presentation.

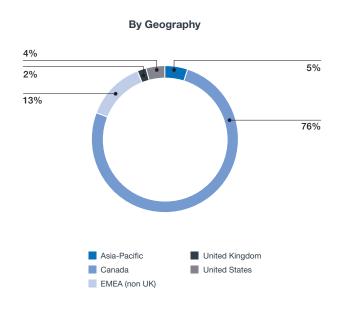
Select Outstanding AUD Debt Profile



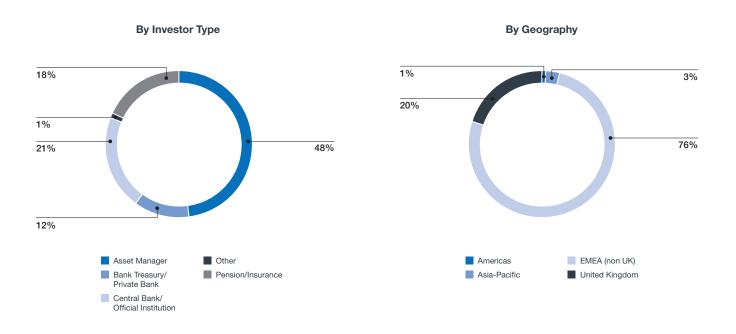


Select Outstanding CAD Debt Profile

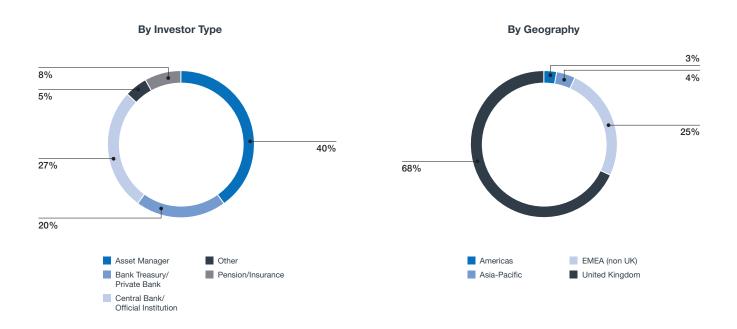




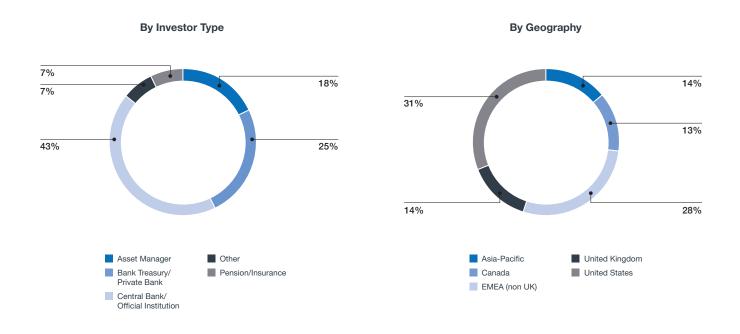
Select Outstanding EUR Debt Profile



Select Outstanding GBP Debt Profile



Select Outstanding USD Debt Profile



Debt Issuance Indices

EUR

- Bloomberg Indices
- CITI (FTSE)
- ICE BofA
- Morningstar
- NASDAQ Global Market

USD

- Bloomberg Indices
- ICE BofA
- Morningstar

GBP

- Bloomberg Indices
- iBoxx
- ICE BofA
- Morningstar
- NASDAQ Global Market

CAD

- FTSF
- Bloomberg Indices
- ICE (BofA)
- Morningstar
- NASDAQ Global Market

AUD

- ICE (BofA)
- Bloomberg Aus Bond Composite Index

Green Bonds

- Bloomberg / MSCI
- JP Morgan
- Solactive

